

"Eliminate the impossible, and whatever remains, however improbable, must be the truth."

Sherlock Holmes to Dr. Watson, <u>Sign of Four</u>

Objective Preemployment Interviewing Class

Training Opportunity

May 16-17, 2012 8:30 AM to 4:30 PM

Bellevue Police Department 450 110th Ave. NE Bellevue, WA 98004



Presented by

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Cost: \$325.00/person

To register for this class please contact Rhea at 303.674.5125 or **new** on-line registration at www.stanleyslowik.com

ANYONE INVOLVED IN THE SELECTION AND EVALUATION OF NEW AND POTENTIAL EMPLOYEES SHOULD TAKE THIS CLASS. IT IS NOT LIMITED TO LAW ENFORCEMENT OFFICERS. HUMAN RESOURCES PROFESSIONALS ARE DISCOVERING THE BENEFITS OF THIS PROGRAM THROUGHOUT THE COUNTRY.

IT HAS BEEN ESTIMATED THAT 30-70% OF ALL RESUMES AND APPLICATIONS CONTAIN FALSE INFORMATION

- Learn how to recognize the behaviors that relate to problems of exaggeration, fabrications, minimizations, omissions and deception
- Develop interviewing techniques that encourage accurate information
- Refine the ability to discuss critical but sensitive topics
- Reduce selection time and costs while improving the quality of information necessary to make accurate hiring decisions

Objective Pre-employment Interviewing is: Legal, Time and Cost Efficient, Acceptable, Valid and Reliable.

REVIEW THE SAMPLE TABLE OF

COURSE TOPICS FOR ADDITIONAL INFORMATION OF THE SPECIFIC AREAS OF INFORMATION COVERED IN THE TWO-DAY PROGRAM.

SAMPLE TABLE OF COURSE TOPICS

- I. Introduction
- II. Background and Foundation Issues
 - A. The Problem of Applicant Misrepresentation
 - B. Relative Merits of Selection Methodologies
 - C. Legal Issues (Including *latest* ADA materials)
- III. Pre-Interview Analysis
 - A. Guidelines for Selecting Candidates for Interviews
 - B. What Do You Really Want to Know?
 - C. Defining and Quantifying Information Needs

EXERCISE ONE: DEFINING AND QUANTIFYING INFORMATION TARGETS

- IV. Diagnosing Applicant Misrepresentation from Verbal, Vocal and Visual Behavior
 - A. Why Some Applicants Misrepresent
 - B. The Mechanics of Diagnosing Behavior
 - C. Some Principles of Behavior Diagnoses
 - D. Factors Effecting Behavioral Interpretations
 - E. Verbal Examples
 - F. Vocal Examples
 - G. Visual Examples
 - H. Additional Variables Effecting the Diagnosis of Behavior

EXERCISE TWO: IDENTIFYING VERBAL MISREPRESENTATION

- V. Interviewing Technique
 - A. Planning and Strategy
 - B. Interview Components and Structure
 - 1. Openings
 - 2. Orientations

EXERCISE THREE: CREATING AN INTERVIEW COMPONENT

- 3. Question Design and Formulation
- 4. Response Analysis
- 5. Follow-ups
- 6. Closes
- VI. Conclusions

<u>APPENDICES:</u> Common Acts/Information Targets; Sample Orientations; Sample Questions; Model Acceptability Guidelines.

SAMPLE INFORMATION TARGETS

NOTE: Each employer is afforded the flexibility of creating custom interviews for different types of applicants by selecting appropriate information targets from the menu below. In addition, various interviewing formats are available, including telephone prescreening, basic human resources, in-depth technical (department level), security, third party (reference), oral board/panel and/or combinations of these.

SKILLS, KNOWLEDGE, ABILITIES AND EXPERIENCE

- 1. Biographical data
- 2. Employment history, including discipline
- 3. Military history, including discipline
- 4. Educational history, including certification
- 5. Driving history
- 6. Position specific skills, knowledge, abilities and experience

ORGANIZATION AND DEPARTMENT INTERESTS AND REQUIREMENTS

- 7. Relocation attitude and commitment
- 8. Shift requirements and commitments
- 9. Service orientation
- 10. Conflicts of interest
- 11. Permanency/retention

COUNTERPRODUCTIVE ACTIVITIES

- 12. Integrity
- 13. Drug abuse
- 14. Alcohol abuse
- 15. Excessive force/violence
- 16. Perjury/falsification of official or company reports
- 17. Bribes, gratuities and kickbacks
- 18. Child/patient abuse
- 19. Certification/educational history